

STREETS ALIVE FAMILY SUPPORT ASSOCIATION  
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December 31, 2024  
Date - June 17, 2025

# STREETS ALIVE FAMILY SUPPORT ASSOCIATION

## FINANCIAL STATEMENTS

For the year ended December 31, 2024

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Draft - June 12, 2025

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## INDEPENDENT AUDITOR'S REPORT

Draft - June 12, 2025

To: The Board of Directors of  
Streets Alive Family Support Association

### *Qualified Opinion*

We have audited the financial statements of Streets Alive Family Support Association, which comprise the statement of financial position as at December 31, 2024, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the financial statements present fairly, in all material respects, the financial position of Streets Alive Family Support Association as at December 31, 2024 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### *Basis for Qualified Opinion*

In common with many charitable organizations, Streets Alive Family Support Association receives revenue from donations and fundraising, the completeness of which is not susceptible of satisfactory audit verification. We were therefore unable to obtain sufficient appropriate audit evidence regarding the completeness of these revenues. Consequently we were unable to determine whether any adjustments to donations and fundraising revenue were necessary.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

## INDEPENDENT AUDITOR'S REPORT, continued

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ◆ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**INDEPENDENT AUDITOR'S REPORT, continued**

*Report on Other Legal and Regulatory Requirements*

In accordance with the agreement between the Association and Canada Mortgage and Housing Corporation dated December 17, 2020, we report that the Replacement Reserve Fund has been properly funded and maintained, and all earnings accruing to the Replacement Reserve Fund have been recorded as part of the fund. We also report that the Association is in compliance with respect to the agreement. We do not provide a legal opinion on the compliance with the agreement.

We have reviewed the City of Lethbridge Reaching Home funding agreement for eligible expenditure criteria and tested expenditure transactions to ensure that expenditures align with the contract requirements per schedule "E" of the funding agreement. We believe that the audit evidence we have obtained is sufficient and appropriate.

Lethbridge, Alberta

June 17, 2025

Chartered Professional Accountants

**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**STATEMENT OF FINANCIAL POSITION**  
As at December 31, 2024  
Draft - June 12, 2025

	2024	2023
<b>ASSETS</b>		
<b>Current</b>		
Cash	\$ 218,080	\$ 367,663
Restricted cash (note 3)	567,840	48,629
Accounts receivable	175,485	138,613
Prepaid expenses (note 4)	10,000	25,646
Funds held in trust (note 5)	365,216	358,444
GST receivable	664	-
	1,337,285	938,995
<b>Capital assets (note 6)</b>	6,640,152	5,597,703
	\$ 7,977,437	\$ 6,536,698

Approved on behalf of the board:

Director \_\_\_\_\_

Director \_\_\_\_\_

**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**STATEMENT OF FINANCIAL POSITION, continued**  
As at December 31, 2024  
Draft - June 12, 2025

	2024	2023
<b>LIABILITIES AND NET ASSETS (DEFICIT)</b>		
<b>Current</b>		
Line of credit (note 7)	\$ 700,000	\$ -
Accounts payable and accrued liabilities	30,593	123,815
Salaries and benefits payable	18,838	20,684
Deferred revenue (note 8)	554,000	-
Damage deposits	-	6,050
Funds held in trust (note 5)	365,216	358,444
GST payable	-	45,923
Current portion of long-term debt	39,453	1,851,032
Current portion of callable debt	-	18,471
Canada Emergency Business Account	-	40,000
	1,708,100	2,464,419
<b>Long-term debt (note 9)</b>	1,624,373	638,801
<b>Deferred capital contributions (note 10)</b>	13,840	42,579
<b>Unamortized capital contributions (note 11)</b>	3,383,973	2,729,624
	6,730,286	5,875,423
<b>Net assets (deficit)</b>		
Unrestricted	(45,202)	(116,972)
Invested in capital assets	1,292,353	778,247
	1,247,151	661,275
	\$ 7,977,437	\$ 6,536,698

**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**STATEMENT OF OPERATIONS**  
For the year ended December 31, 2024  
Draft - June 12, 2025

	2024 Budget (unaudited)	2024 Actual	2023 Actual
<b>Revenue</b>			
Donations	\$ 1,353,650	\$ 2,296,609	\$ 1,357,721
Residence fees	1,179,240	766,976	708,737
Government funding	242,700	228,186	1,019,529
Miscellaneous	145,700	188,855	95,909
Events	126,000	105,260	142,138
Donated goods	-	43,320	26,396
	<u>3,047,290</u>	<u>3,629,206</u>	<u>3,350,430</u>
<b>Expenses</b>			
Direct client costs (schedule 1)	1,657,129	1,540,552	1,886,982
Administrative (schedule 2)	947,488	918,565	879,831
Facility (schedule 3)	367,000	472,312	578,351
	<u>2,971,617</u>	<u>2,931,429</u>	<u>3,345,164</u>
<b>Excess of revenue over expenses from operations</b>	<u>75,673</u>	<u>697,777</u>	<u>5,266</u>
<b>Revenue (expense) relating to capital assets</b>			
Amortization of capital contributions	-	174,960	130,793
Gain (loss) on disposal of capital assets	-	(50,930)	2,026
Amortization	-	(235,931)	(218,712)
	<u>-</u>	<u>(111,901)</u>	<u>(85,893)</u>
<b>Excess (deficiency) of revenue over expenses</b>	<u>\$ 75,673</u>	<u>\$ 585,876</u>	<u>\$ (80,627)</u>

**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**STATEMENT OF CHANGES IN NET ASSETS**  
For the year ended December 31, 2024  
Draft - June 12, 2025

	Unrestricted	Invested in capital assets	Total 2024	Total 2023
<b>Balance, beginning of year</b>	\$ (116,972)	\$ 778,247	\$ 661,275	\$ 741,902
<b>Excess (deficiency) of revenue over expenses</b>	585,876	-	585,876	(80,627)
<b>Amortization</b>	235,931	(235,931)	-	-
<b>Amortization of capital contributions</b>	(174,960)	174,960	-	-
<b>Purchase of capital assets</b>	(1,329,309)	1,329,309	-	-
<b>Disposal of capital assets</b>	50,930	(50,930)	-	-
<b>Capital contributions spent</b>	829,310	(829,310)	-	-
<b>Proceeds of capital debt</b>	40,000	(40,000)	-	-
<b>Repayment of long-term debt</b>	(166,008)	166,008	-	-
<b>Balance, end of year</b>	\$ (45,202)	\$ 1,292,353	\$ 1,247,151	\$ 661,275

## STREETS ALIVE FAMILY SUPPORT ASSOCIATION

### STATEMENT OF CASH FLOWS

For the year ended December 31, 2024

Draft - June 12, 2025

	2024	2023
<b>Cash flows from operating activities</b>		
Excess (deficiency) of revenue over expenses	\$ 585,876	\$ (80,627)
Adjustments for items which do not affect cash		
Amortization	235,931	218,712
Loss (gain) on disposal of capital assets	50,930	(2,026)
Amortization of capital contributions	(174,960)	(130,793)
	697,777	5,266
Change in non-cash working capital items		
Accounts receivable	(36,872)	112,612
Prepaid expenses	15,646	(25,646)
GST	(46,587)	50,341
Accounts payable and accrued liabilities	(93,223)	90,130
Salaries and benefits payable	(1,846)	(12,701)
Deferred revenue	554,000	(142,656)
Damage deposits	(6,050)	6,050
Canada Emergency Business Account	(40,000)	-
	1,042,845	83,396
<b>Cash flows from investing activities</b>		
Proceeds on disposal of capital assets	1	16,887
Purchase of capital assets	(1,329,309)	(3,382,371)
	(1,329,308)	(3,365,484)
<b>Cash flows from financing activities</b>		
Repayment of callable debt	(18,471)	(32,947)
Proceeds of long-term debt	40,000	1,760,000
Repayment of long-term debt	(166,008)	(146,167)
Capital contributions received	800,570	1,508,289
Refinancing of long-term debt to line of credit	(700,000)	-
	(43,909)	3,089,175
<b>Net increase in cash</b>	(330,372)	(192,913)
<b>Cash, beginning of year</b>	416,292	609,205
<b>Cash, end of year</b>	\$ 85,920	\$ 416,292
<b>Cash consists of:</b>		
Cash	\$ 218,080	\$ 367,663
Restricted cash	567,840	48,629
Line of credit	(700,000)	-
	\$ 85,920	\$ 416,292

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**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2024  
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1. **Nature of operations**

Streets Alive Family Support Association is a non-profit association which operates recovery houses for both men and women, provides counselling to the homeless and imprisoned, and assists in reincorporating persons who were incarcerated back into society, as well as Sunday programs for children. The association is exempt from income taxes under Section 149(1)(f) of the Income Tax Act.

2. **Significant accounting policies**

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant accounting policies are detailed as follows:

(a) Revenue recognition

The Association follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Residence fees and contract revenue are recognized as revenue as services are rendered.

(b) Cash and cash equivalents

The Association includes cash on hand and amounts held by financial institutions in operating accounts in the determination of cash and cash equivalents.

(c) Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Only capital assets costing more than \$3,500 are recorded in the capital asset account. Amortization is provided for using the following annual rates:

Buildings	4% straight-line
Equipment	20% declining balance
Automotive	20% declining balance
Furniture and fixtures	20% declining balance
Leasehold improvements	20% declining balance
Computer equipment	20% declining balance

(d) Net assets

The Association has chosen to continue to treat net assets invested in capital assets as a separate component of net assets.

(e) Donated goods and property use

The Association utilizes goods and property donated by the public to assist in their operations. The goods and rental properties would be purchased and paid for in the normal course of operations, and are recorded in the financial statements at estimated fair value.

(f) Financial instruments

The Association initially measures its financial assets and liabilities at fair value. The Association subsequently measures all its financial assets and liabilities at amortized cost.

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**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
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2. **Significant accounting policies, continued**

(g) Contributed services

The Association utilizes the services of volunteers in many of its programs. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

(h) Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Actual results could differ from those estimates.

3. **Restricted cash**

Restricted cash consists of cash balances held in respect of deferred capital contributions, deferred revenue and damage deposits.

4. **Prepaid expenses**

	2024	2023
Prepaid expense	\$ -	\$ 5,646
Deposit for purchase of 1254 3rd Avenue S	10,000	-
Deposit for purchase of 925 15th Street S	-	20,000
	\$ 10,000	\$ 25,646

The deposit was returned in February 2025 as the property purchase was not completed.

5. **Funds held in trust**

	2024	2023
Client trust accounts	\$ 365,216	\$ 358,444

The Association collects funds for numerous clients and disburses the funds as required for the expenses of each client. The Association is strictly managing the funds for others and therefore does not recognize any of the funds received as income to the Association and likewise does not recognize any of the disbursements as expenses.

**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
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6. **Capital assets**

	2024		2023	
	Cost	Accumulated amortization	Net	Net
Land	\$ 2,040,500	\$ -	\$ 2,040,500	\$ 1,769,000
Buildings	5,206,479	730,352	4,476,127	3,619,656
Equipment	13,049	8,796	4,253	5,316
Automotive	118,051	67,802	50,249	65,371
Furniture and fixtures	88,294	63,328	24,966	34,919
Leasehold improvements	220,722	179,160	41,562	100,322
Computer equipment	14,616	12,121	2,495	3,119
	<u>\$ 7,701,711</u>	<u>\$ 1,061,559</u>	<u>\$ 6,640,152</u>	<u>\$ 5,597,703</u>

7. **Line of credit**

A line of credit has been authorized by Christian Credit Union to a maximum of \$700,000 and bears interest at the prime rate plus 0.80%. This loan is secured by property with a book value of \$2,081,213 (711 2A Avenue North). \$700,000 had been drawn at yearend (2023 - \$0).

An operating loan has been authorized by ATB Financial to a maximum of \$150,000 and bears interest at the prime rate plus 1.50%. A general security agreement over all assets of the borrower's present and after-acquired property, as well as a first rights mortgage on the land for the principal sum of \$350,000 has been pledged as security. At the end of the year, no amount has been drawn on the line (2023 - \$0)

The balance of the line of credit related to capital is \$700,000 (2023 - \$0).

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**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
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8. **Deferred revenue**

Deferred revenue represents unspent resources received in the current period that are related to the subsequent period.

	Balance, beginning of year	Received	Recognized to revenue	Recognized to unamortized capital contributions	Balance, end of year
Coming Home Campaign	-	\$ 1,465,458	\$ (124,728)	\$ (786,730)	\$ 554,000
City of Lethbridge - Repurpose Centre	-	114,771	(114,771)	-	-
City of Lethbridge - Trusteeship Services	-	39,150	(39,150)	-	-
	\$ -	\$ 1,619,379	\$ (278,649)	\$ (786,730)	\$ 554,000

**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2024  
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9. **Long-term debt**

	2024	2023
ATB		
This loan is secured by property with a book value of \$1,057,422 (527 7 Street S). The loan is repayable with blended payments of \$5,500 with interest at prime plus 1%. The loan is due in 2043.	\$ 636,020	\$ 651,833
This loan is unsecured and repayable in monthly blended payments of \$1,314 with interest at prime plus 4%. The loan is due in 2027.	27,806	-
Private lender		
This is an unsecured loan repayable by interest only payments of 5% on a monthly basis. The loan is due in 2027.	1,000,000	-
Loan consolidated into one loan in current year.	-	600,000
Loan consolidated into one loan in current year.	-	400,000
Loan repaid in full in current year.	-	138,000
Christian Credit Union		
Loan refinanced into line of credit in current year.	-	700,000
	1,663,826	2,489,833
Less current portion	39,453	1,851,032
	\$ 1,624,373	\$ 638,801

Estimated principal repayments are as follows:

2025	\$	39,453
2026		41,518
2027		1,029,261
2028		31,205
2029		33,279
Subsequent years		489,110
	\$	1,663,826

The balance of long-term debt related to capital is \$1,263,826 (2023 - \$2,089,833).

**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
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10. **Deferred capital contributions**

Deferred capital contributions represent unspent restricted contributions for the purchase of capital assets.

	2024	2023
Beginning balance	\$ 42,579	\$ 507,600
Capital contributions received	13,840	1,508,289
Capital contributions spent	(42,579)	(1,973,310)
	\$ 13,840	\$ 42,579

11. **Unamortized capital contributions**

Unamortized capital contributions represent the externally funded portion of capital assets that will be recognized as revenue in future periods. The changes in the unamortized capital contribution balance for the period are as follows:

	2024	2023
Beginning balance	\$ 2,729,624	\$ 887,106
Capital contributions spent	42,579	1,973,310
Recognized from deferred revenue	786,730	-
Amortization of unamortized capital contributions	(172,400)	(129,745)
Deferred capital contributions - asset disposals	(2,560)	(1,047)
	\$ 3,383,973	\$ 2,729,624

Total amount recognized as revenue for the period is \$174,960 (2023 - \$130,793).

12. **Commitments**

As at December 31, 2024, the Association has outstanding commitments regarding multiple property leases. Estimated expense payments are as follows:

2025		\$ 118,052
2026		51,602
2027		48,690
2028		29,254
		\$ 247,598

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**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
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**13. Financial instruments**

**Liquidity risk**

Liquidity risk is the risk that the Association cannot repay its obligations when they become due to its creditors. The Association is exposed to liquidity risk as its current assets, totaling \$1,337,285, are less than its current liabilities of \$1,708,100. The Association reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due; maintains an adequate line of credit to repay trade creditors and repays long term debt interest and principal as they become due.

**Credit risk**

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Association's accounts receivable are due from arm's-length parties. They are due from government agencies, which reduces credit risk as collection is reasonably assured.

**Interest rate risk**

The Association is exposed to interest rate risk due to floating rate borrowings. The floating rate debt is subject to interest rate cash flow risk, as the required cash flows to service the debt will fluctuate as a result of changes in market rates.

**14. Fundraising**

Expenses incurred for the purpose of soliciting contributions were \$150,928 (2023 - \$188,784). Remuneration to employees whose principle duties involve fundraising was \$149,071 (2023 - \$116,818).

**15. Subsequent events**

Subsequent to yearend, the Association received Community Facility Enhancement Program grant funding in the amount of \$1,000,000 with the agreement starting March 7, 2025.

**16. Comparative figures**

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.

**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**SCHEDULES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2024  
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<b>Schedule of direct client costs</b>	<b>Schedule 1</b>		
	2024 Budget (unaudited)	2024 Actual	2023 Actual
Salaries and employee benefits	\$ 1,235,043	\$ 1,164,773	\$ 1,418,892
Food	192,220	204,155	186,547
Vehicle	82,066	61,676	79,597
Materials and supplies	83,100	51,766	91,145
Client counselling	22,200	39,236	27,370
Recreation	28,700	9,356	10,488
Security	-	5,340	64,206
Medical and critical care	13,800	4,250	8,737
	<b>\$ 1,657,129</b>	<b>\$ 1,540,552</b>	<b>\$ 1,886,982</b>

<b>Schedule of administrative</b>	<b>Schedule 2</b>		
	2024 Budget (unaudited)	2024 Actual	2023 Actual
Salaries and employee benefits	\$ 380,254	\$ 275,398	\$ 269,645
Interest	129,600	176,088	92,290
Fundraising	126,750	150,928	188,784
Liability insurance	43,200	36,733	55,164
Computers	55,900	62,187	56,064
Vehicle - operating	16,117	20,334	18,961
Telephone and communications	43,200	45,083	40,307
Ministry costs	30,800	43,250	34,944
Vehicle - maintenance	24,917	10,504	20,837
Office supplies and postage	29,420	29,214	34,525
Accounting and audit fees	20,000	22,234	15,500
GST	19,800	21,458	19,032
Miscellaneous	16,500	10,891	13,680
Bank and credit card charges	9,280	8,276	11,534
Education, conferences and workshops	1,500	5,037	2,394
Legal fees	250	950	6,170
	<b>\$ 947,488</b>	<b>\$ 918,565</b>	<b>\$ 879,831</b>

**STREETS ALIVE FAMILY SUPPORT ASSOCIATION**  
**SCHEDULES TO THE FINANCIAL STATEMENTS**  
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Schedule of facility	Schedule 3		
	2024 Budget (unaudited)	2024 Actual	2023 Actual
Rental of space	\$ 192,300	\$ 232,878	\$ 315,410
Utilities	90,450	130,647	116,171
Maintenance and repairs	53,350	77,883	111,799
Insurance	30,900	24,452	28,303
Property taxes	-	6,452	6,668
	<b>\$ 367,000</b>	<b>\$ 472,312</b>	<b>\$ 578,351</b>

